

FIVE YEAR SUMMARY REPORT

2019-2024



MID-ATLANTIC
CHRISTIAN UNIVERSITY



IMPACTING THE WORLD BY
EQUIPPING PEOPLE
TO BE EXTRAORDINARY
CHRISTIAN LEADERS



www.macuniversity.edu



Ronald Lueptow

Chairman, Foundation Board of Directors

Mid-Atlantic Christian University Foundation Board is pleased that the Foundation balance exceeds \$4 million. By God's grace and the continued giving of alumni and friends, the dedication of MACU's leadership and staff, along with favorable financial market conditions and guidance from the Foundation Board members and advisors, the Foundation amount continues to grow at a pace slightly ahead of targeted growth rates.

Additionally, more than \$600,000 has been awarded to students for scholarships, to department heads for program advancement, and to missions for their essential work for the Lord during the past five years. Foundation funds have also supported MACU's building programs through loans and other funding.

Going forward, the Foundation Board is prayerfully focused on continuing the stewardship of all gifted funds and on enabling further growth of the Foundation balance to facilitate enrollment and retention of more students, to supplement the school's programs and operations, and to provide funding for growth opportunities as they arise.

A MESSAGE FROM OUR STUDENTS

Thank you for your support in continuing my education!

♥ - Kathryn Pressey
MACU
Class of 2025

A place beyond judgment to be better than yesterday for a greater tomorrow

An opportunity to be different and learn truth surrounded by hardworking people that love God

2/12

Your support helps to achieve my goals. Thank you!
-Kaylee Reich
(class of 2025)

YOU HAVE MADE AN IMPACT



ROYCE E. EVERETTE

Chairman, Board of Trustees

Dear MACU Family,

As noted in President Maurice's annual report letter, we have had five interesting years since our last annual report. We have been faithful, and God has guided us through them. I pray every day that it is God's will to continue to use the MACU family to expand His Kingdom as we answer His call and fulfill His will. The MACU family is comprised of the administration, faculty, staff, students, trustees, alumni, Foundation board, and volunteers. God has blessed us with a wonderful Christian family.

As most of you are aware, MACU normally operates on a razor thin budget margin. It is a testament to our MACU family that we place our faith in God, which allows us to do much with very modest means. Our mission is to educate men and women to go into the world to expand God's Kingdom. We do this by training biblically sound ministers, missionaries, and working professionals. God has used MACU to produce many faithful ministers and missionaries to go throughout the world to spread His Word. God has also used MACU to produce biblically sound working professionals that spread God's Word through their community and workplace, and may also serve the church as Sunday school teachers, youth leaders, deacons, and elders. "For physical training is of some value, but godliness has value for all things, holding promise for both the present life and the life to come" (1 Timothy 4:8).

We have many challenges ahead, which we like to call opportunities. One of our opportunities is how to attract more students to attend MACU. As many of you know, students who are dual-enrolled in high school often obtain an associate's degree or significant number of college credits prior to attending a four-year college - allowing them to enter college as a sophomore or junior. This enables them to obtain their bachelor's degree in two or three years and saves money by their not having to obtain significant student loans. Please pray we follow God's will that will allow us to attract these students so that God can use MACU to produce more ministers, missionaries, and working professionals to spread His Word.

In Christian service,
Royce E. Everette



Mid-Atlantic Christian University Board of Trustees

John Maurice
President

Razor Thin Margins or Full Storehouses?



This Annual Report is the first one in five years due to a various reasons, including COVID-19, the collapse of Heritage Hall, special funds made available through coronavirus relief and insurance payouts, and delays in official audits due to how those funds had to be accounted for. We have received annual audits from an independent third-party accounting firm each year, though they were not received in their normal timeliness. This financial report is a compilation of the last five years at Mid-Atlantic Christian University. The last annual report had the theme “Transitions.” Little did we know that the next five years would be filled with such tumultuous times and events that would force rapid change rather than planned transition. The world became hostage to a pandemic that caused our nation to respond by closing or encouraging closure of schools, churches, stores, restaurants and other institutions. We, along with most schools, morphed to an online format for classes and sent students’ home. The collapse of Heritage soon followed, and the loss of classrooms and cafeteria crippled us.

But during this time some wonderful things also happened! MACU celebrated her 75th anniversary, established the Dr. Jack W. Cottrell Library and Cottrell lectureship, built Alligood Commons and Heritage Hall. We reached out to donors and alumni for a Rise Up Capital Campaign, and you responded by donating \$1.5 million dollars to help with construction costs. We filed a lawsuit against our insurer and one week before trial were able to reach a settlement. It was a fair settlement, but it did not provide the monies we had hoped for. As I write, we are relaunching a major capital campaign.

MACU has always operated on a razor thin margin. This report confirms that that trend continues. As a private college, we are not funded by the state of North Carolina. While students are eligible for both state and federal financial aid, those monies help them directly to pay for tuition, room, and board. Construction of buildings, maintenance, salaries, food service, technology hardware and software, and more are paid with what we receive from student payments and gifts from churches, alumni, and donors.

Just what is the value of Christian higher education? Columnist David Brooks describes himself as Jewish person who lived according to the worldview of secularism. While writing a book on cognitive humility, he was challenged by a Christian friend to address moral and spiritual humility. That discussion resulted in a spiritual journey through which Brooks became a follower of Jesus. Speaking at the fortieth anniversary of the Council for Christian Colleges and Universities (CCCCU), he said, “You guys are the avant-garde of 21st century culture. You have what everybody else is desperate to have: a way of talking about and educating the human person in a way that integrates faith, emotion and intellect. You have a recipe to nurture human beings who have a devoted heart, a courageous mind and a purposeful soul. Almost no other set of institutions in American society has that, and everyone wants it. From my point of view, you’re ahead of everybody else and have the potential to influence American culture in a way that could be magnificent. I visit many colleges a year. I teach at a great school, Yale University.

These are wonderful places. My students are wonderful; I love them. But these, by and large, are not places that integrate the mind, the heart and the spirit. These places nurture an overdeveloped self and an underdeveloped soul.”

At MACU we do a lot of “soul work.” We are in the business of educating followers of Jesus that will impact the world with the gospel. Educators, preachers, youth ministers, counselors, medical practitioners, business and non-profit leaders, Bible translators, and missionaries. They are taught from a Biblical worldview, educated in the scriptures and educated in their academic disciplines. Athletics, extra-curricular activities, resident hall life, chapel services all help their integration of faith, mind, heart, and will.

Brooks teaches at Yale, which has a 41.4 billion dollar endowment. Undergraduate cost of attendance at Yale is \$88,300 before aid is applied. Donations to Yale exceed \$40 million dollars annually. Yale has full storehouses. Meanwhile, many Christian universities work diligently to educate the whole person to find their calling and serve God and the world have been doing their work with comparative crumbs. Every gift matters, and many are sacrificially supporting us.

But to others I extend the challenge to make funding Christian higher education a part of your stewardship. Is your ministry staff educated in the scriptures and ministry? Were they educated at MACU? Are your children or grandchildren being taught by a teacher that loves them and prays for them? Do you operate a business and need to employ young men and women that are trustworthy and live with integrity and honesty? When a loved one is abused, do you want him or her to find a shelter where they will be protected and safe? Do you seek counseling to better your life, marriage, or relationships and need a professional and caring counselor that will uphold Christian ideals? When you support MACU, you are investing in all of these things - and a future that will glorify God even into eternity.

People donate money to a cause to make a positive impact on the world by helping those in need, to promote their personal values, to be socially responsible, or simply to rejoice in the sense of fulfillment that comes from contributing to a worthy cause that resonates with them. We are confident that MACU is such a worthy cause.

Will our Christian universities have to live with razor thin margins as crumbs fall from the table? Or will God use you, your congregation, your business to provide a full storehouse? I am reminded of God’s promise to His people in the Old Testament that if they would be faithful in giving a tithe of their harvest to His work that He would in turn pour out His blessings (Malachi 3:10). We pray that you will see MACU as an area of God’s Kingdom that deserves your support.

Thank you for being an essential partner in this kingdom mission!

John W. Maurice
President



ACADEMIC AFFAIRS

PREPARED BY: KEVIN W. LARSEN, PH.D



Depending on the perspective, five years can feel like both a long time and the blink of an eye. Regardless, much has transpired at MACU, with the institution experiencing significant growth and overcoming numerous challenges. The COVID-19 pandemic forced a swift transition to online education, followed by a cautious return to campus with several procedures in place to help mitigate transmission.



Just two weeks into the Fall 2020 semester, a catastrophic roof collapse of the main building - too many pallets of new shingles had been stacked in too condensed of an area - disrupted operations. Classes were held at a nearby college, dorm lobbies, and other available spaces. Despite the chaos, faculty, staff, and students remained resilient. By late 2023, MACU moved into a new classroom building, offering spacious classrooms, dedicated science labs, and technology for live streaming.



Over the past five years, the academic program expanded with partnerships allowing the offering of an accredited degree to church leaders in Rwanda. Five students have completed the program, with over twenty others enrolled. MACU also signed an agreement with Regent University, enabling students to earn a BS and JD in six years. The biology program, launched in recent years, has graduated its first students, with some continuing their studies in health professions or teaching. The faculty at MACU continues to be active in academia and church service, contributing internationally and in local ministries. As MACU grows, its commitment to equipping Christian leaders for both the church and the marketplace remains strong, with the Bible at its core.



Kevin W. Larsen, Ph.D.
Vice President for Academic Affairs
Professor of New Testament



STUDENT SERVICES

PREPARED BY: DR. BANE ANGLES

Student services have changed and adapted considerably in the past five years. Changes were implemented to provide for students during the pandemic and rebuilding of Heritage Hall and the Mustang Cafe. Students gave up their lobbies in the residence halls and meeting areas in other buildings to accommodate classes and places to eat, creating a challenge to maintaining unity, morale, and excellence. Staff, faculty, students, and community partners came together in this time of need to provide the best feasible environment. A local congregation provided their kitchen facilities for our use, and meals were shared in the lobby of our women's residence hall. Students, faculty, and staff found ways to adapt and overcome.

The completion on of the new buildings gave students back their lobbies, which now have new furniture, excellent new buildings for academics and food service, and the press building for meetings and events. It allowed for Faith Hall to transition from faculty offices to athletic offices, a counseling office, and the e-sports lab. In these spaces, students meet for discipleship groups once a week, club meetings such as the Fellowship of Christian Athletes and geocaching, and times to study and relax together.

There have been numerous academic and athletic all-Americans in the past five years. The baseball program has grown considerably and has qualified for nationals the past four years. The women's softball and soccer programs plan to relaunch in the next academic year. Women's bowling is also planning to launch in the fall. Golf, men's basketball, and baseball are all fully rostered. Women's volleyball, women's basketball, and men's soccer are emerging programs with excellent growth potential.

Most importantly, students are being equipped to be extraordinary Christian a leaders. The student life team consists of many dedicated servant leaders, including coaches, residence assistants, residence hall directors, counselors, Director of Student Life Emily Meneely, and Director of Athletics Andy Meneely. These servant leaders seek to model Christian leadership to the students. Chapel services are led primarily by student vocalists and musicians and volunteer speakers. Events such as mission emphasis week, skip day, River Day, homecoming, the Cottrell Lectureship, and even snow days help build unity and connection to the past. With the prayers and support of those higher up who believe in the value of Christian higher education and have a vision for the expansion of the university's global impact, great things are ahead.

Dr. Bane Angles
Vice President for Student Services
Associate Professor of Pastoral Ministry



BUSINESS & FINANCE

PREPARED BY: SARA E. SHEPHERD, MBA



Over the past five years, Mid-Atlantic Christian University has experienced notable transformations in various aspects of its operations and academic offerings. A significant improvement has been the substantial enhancement of campus facilities, which is aimed at augmenting student life and enriching learning environments.

In the summer of 2020, the university initiated an ambitious renovation project for Pearl A. Presley Hall, the first stage of a comprehensive initiative to modernize student housing. Upon the completion of the work in Presley Hall, the renovation initiative expanded to Harold C. Turner Hall, the men's residence hall. Updates to these two dormitories included fresh paint, new carpeting, and the installation of entirely new furniture. The redesign prioritizes the creation of comfortable and inviting living spaces, while also ensuring that communal areas are both aesthetically pleasing and functional for student interaction.



In the fall of 2022, we proudly opened our newly constructed dining hall, Alligood Commons. This dining facility is affectionately named in honor of Ora Jane Alligood, who served as the cafeteria manager for many years and made a lasting impact on the community. Spanning an impressive 6,960 square feet, Alligood Commons offers a spacious and inviting atmosphere, with seating available for approximately 230 individuals. This dining hall is designed to be the heart of our campus, fostering a vibrant community where students can gather, share meals, and connect with one another.



Over the past five years, we have faced numerous challenges and hardships. Yet throughout, we have experienced God's unwavering support. Despite these obstacles, MACU has not only endured but has also flourished, thanks to the divine providence that has guided us every step of the way. God's faithfulness and the support of our community have been sources of strength and inspiration, enabling us to grow and adapt in ways we never imagined possible. We look forward to seeing what God has in store for us in the next five years and beyond.



Sara E. Shepherd
Vice President for Finance

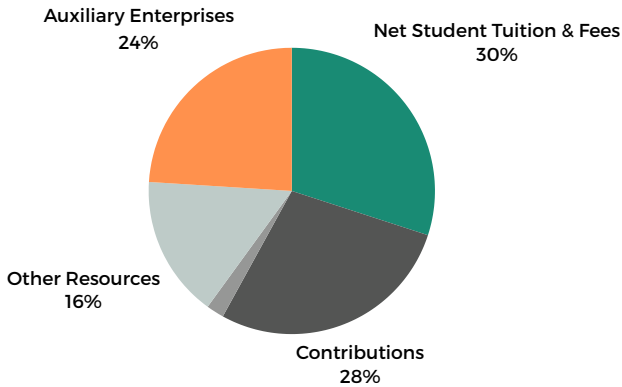


OVERVIEW

2019-2020 total revenues were \$4,902,855, while total expenses were \$4,361,087. We continue to be blessed by our supporting churches, companies, alumni, and individuals. In 2019-20, the total contributions were \$1,381,397. Students also received \$3,125,759 in loans, grants, scholarships, and aid.

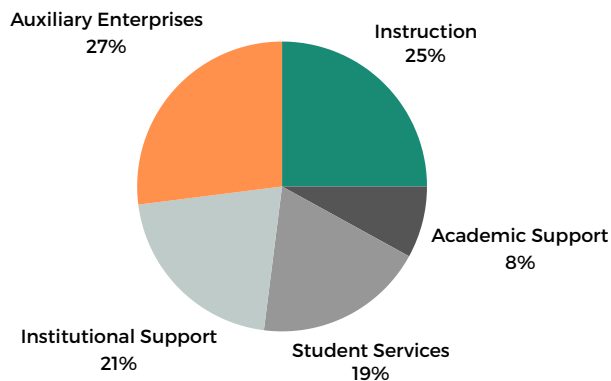
FY 2019-20 REVENUES

- Net Student Tuition & Fe...
- Contributions
- Net Assets Released fro...
- Other Resources
- Auxiliary Enterprises



FY 2019-20 EXPENSES

- Instruction
- Academic Support
- Student Services
- Institutional Support
- Auxiliary Enterprises



Net (Increase)	2020	2019
Transfers for Endowment Losses/Other	\$505,354	\$54,666
Change in Unrestricted Net Assets	\$541,768	(\$244,111)

LIABILITIES	2020	2019
Accrued Expenses	\$84,374	\$169,285
Annuities Payable	\$5,058	\$5,339
Deferred Revenue	\$134,231	\$20,145
Accrued Payroll Expenses	\$40,595	\$35,051
Long-Term Debt	\$1,082,420	\$1,577,067
TOTAL LIABILITIES	\$1,346,678	\$1,806,887

NET ASSETS	2020	2019
Unrestricted - Undesignated	\$1,398,219	\$838,336
Unrestricted - Board Designated	\$397,904	\$416,019
Total Unrestricted Net Assets	\$1,796,123	\$1,254,355
Temporarily Restricted	\$63,496	\$64,628
Permanently Restricted	\$3,051,241	\$3,086,523
TOTAL NET ASSETS	\$4,910,860	\$4,405,506
TOTAL LIABILITIES & NET ASSETS	\$6,257,538	\$6,212,393

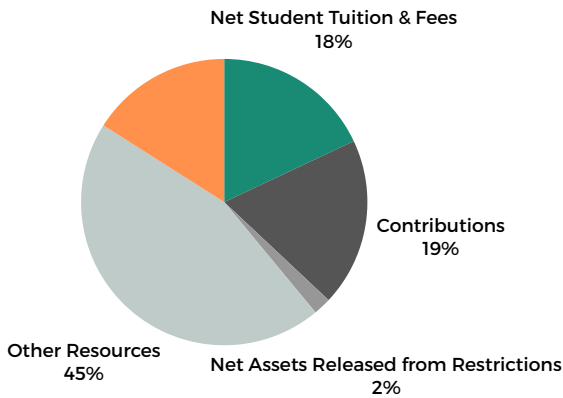


OVERVIEW

2020-2021 total revenues were \$6,672,057, while total expenses were \$4,207,030. We continue to be blessed by our supporting churches, companies, alumni, and individuals. In 2020-21, the total contributions were \$1,290,198. Students also received \$3,268,612 in loans, grants, scholarships, and aid.

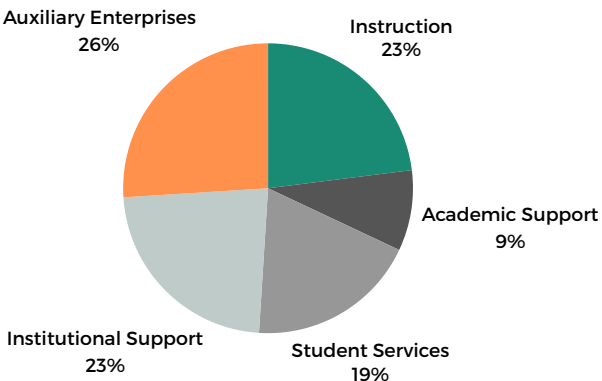
FY 2020-21 REVENUES

- Net Student Tuition & Fe...
- Contributions
- Net Assets Released fro...
- Other Resources
- Auxiliary Enterprises



FY 2020-21 EXPENSES

- Instruction
- Academic Support
- Student Services
- Institutional Support
- Auxiliary Enterprises



Net (Increase)	2021	2020
Transfers for Endowment Losses/Other	\$3,534,100	\$505,354
Change in Unrestricted Net Assets	\$2,465,027	\$541,768

LIABILITIES	2021	2020
Accrued Expenses	\$45,619	\$84,374
Annuities Payable	\$4,770	\$5,058
Deferred Revenue	\$18,438	\$134,231
Accrued Payroll Expenses	\$32,012	\$40,595
Long-Term Debt	\$1,164,035	\$1,082,420
TOTAL LIABILITIES	\$1,264,874	\$1,346,678

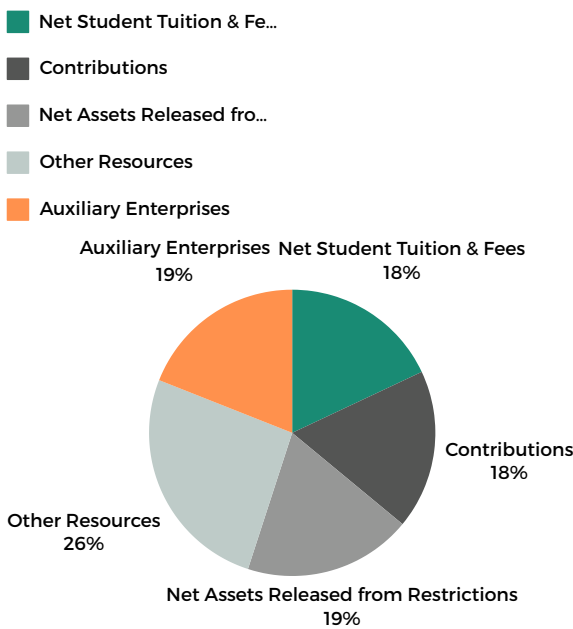
NET ASSETS	2021	2020
Unrestricted - Undesignated	\$3,953,854	\$1,398,219
Unrestricted - Board Designated	\$307,296	\$397,904
Total Unrestricted Net Assets	\$4,261,150	\$1,796,123
Temporarily Restricted	\$401,871	\$63,496
Permanently Restricted	\$3,781,939	\$3,051,241
TOTAL NET ASSETS	\$8,444,960	\$4,910,860
TOTAL LIABILITIES & NET ASSETS	\$9,709,834	\$6,257,538



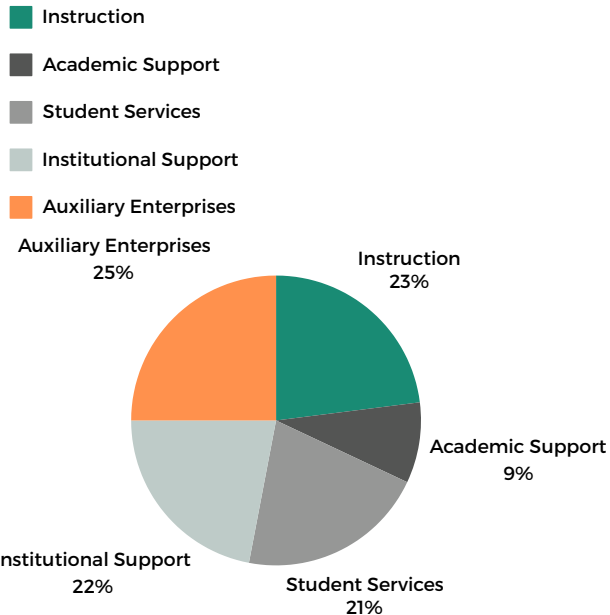
OVERVIEW

2021-2022 total revenues were \$5,880,575, while total expenses were \$4,647,002. We continue to be blessed by our supporting churches, companies, alumni, and individuals. In 2021-22, the total contributions were \$1,076,719. Students also received \$2,907,859 in loans, grants, scholarships, and aid.

FY 2021-22 REVENUES



FY 2021-22 EXPENSES



Net (Increase)	2022	2021
Transfers for Endowment Losses/Other	\$656,050	\$3,534,100
Change in Unrestricted Net Assets	\$1,233,573	\$2,465,027

LIABILITIES	2022	2021
Accrued Expenses	\$309,845	\$45,619
Annuities Payable	\$4,624	\$4,770
Deferred Revenue	\$10,096	\$18,438
Accrued Payroll Expenses	\$48,045	\$32,012
Long-Term Debt	\$1,117,162	\$1,164,035
TOTAL LIABILITIES	\$1,489,772	\$1,264,874

NET ASSETS	2022	2021
Unrestricted - Undesignated	\$5,222,946	\$3,953,854
Unrestricted - Board Designated	\$271,777	\$307,296
Total Unrestricted Net Assets	\$5,494,723	\$4,261,150
Temporarily Restricted	\$68,905	\$401,871
Permanently Restricted	\$3,537,382	\$3,781,939
TOTAL NET ASSETS	\$9,101,010	\$8,444,960
TOTAL LIABILITIES & NET ASSETS	\$10,590,782	\$9,709,834

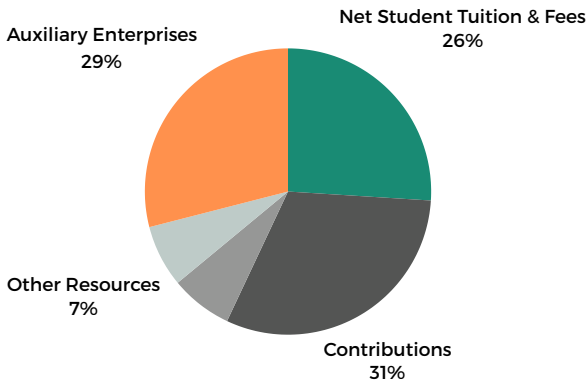


OVERVIEW

2022-2023 total revenues were \$4,079,634, while total expenses were \$5,148,758. We continue to be blessed by our supporting churches, companies, alumni, and individuals. In 2022-23, the total contributions were \$1,255,001. Students also received \$2,011,441 in loans, grants, scholarships, and aid.

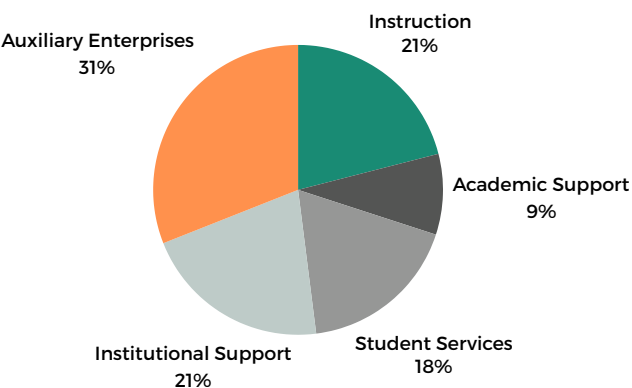
FY 2022-23 REVENUES

- Net Student Tuition & Fees
- Contributions
- Net Assets Released from
- Other Resources
- Auxiliary Enterprises



FY 2022-23 EXPENSES

- Instruction
- Academic Support
- Student Services
- Institutional Support
- Auxiliary Enterprises



Net (Increase)	2023	2022
Transfers for Endowment Losses/Other	(\$738,794)	\$656,050
Change in Unrestricted Net Assets	(\$1,069,124)	\$1,233,573

LIABILITIES	2023	2022
Accrued Expenses	\$273,686	\$309,845
Annuities Payable	\$0	\$4,624
Deferred Revenue	\$0	\$10,096
Accrued Payroll Expenses	\$74,618	\$48,045
Long-Term Debt	\$4,769,294	\$1,117,162
TOTAL LIABILITIES	\$5,117,598	\$1,489,772

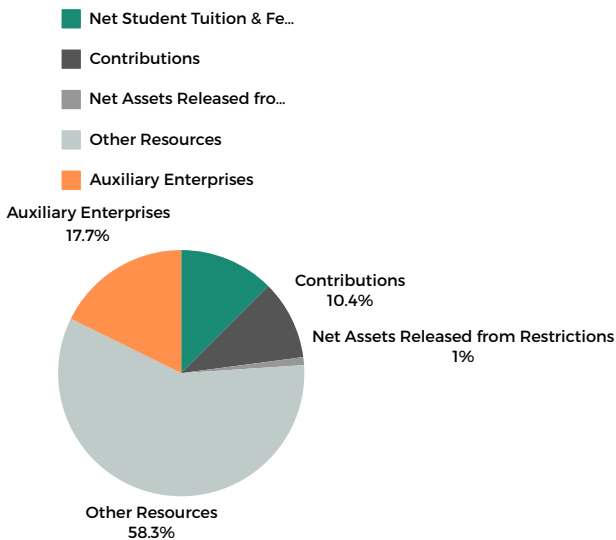
NET ASSETS	2023	2022
Unrestricted - Undesignated	\$4,142,058	\$5,222,946
Unrestricted - Board Designated	\$283,541	\$271,777
Total Unrestricted Net Assets	\$4,425,599	\$5,494,723
Temporarily Restricted	\$492,574	\$68,905
Permanently Restricted	\$3,444,043	\$3,537,382
TOTAL NET ASSETS	\$8,362,216	\$9,101,010
TOTAL LIABILITIES & NET ASSETS	\$13,479,814	\$10,590,782



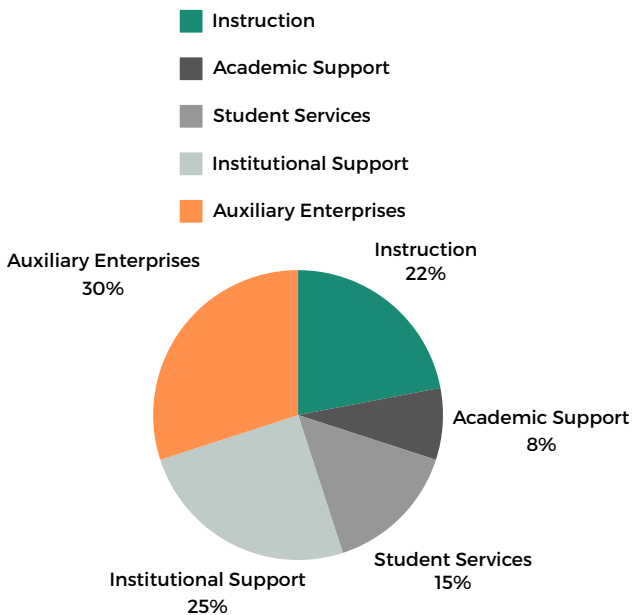
OVERVIEW

2023-2024 total revenues were \$9,500,722, while total expenses were \$5,773,706. We continue to be blessed by our supporting churches, companies, alumni, and individuals. In 2023-24, the total contributions were \$971,853. Students also received \$2,162,224 in loans, grants, scholarships, and aid.

FY 2023-24 REVENUES



FY 2023-24 EXPENSES



Net (Increase)	2024	2023
Transfers for Endowment Losses/Other	\$4,108,097	(\$738,794)
Change in Unrestricted Net Assets	\$3,727,016	(\$1,069,124)

LIABILITIES	2024	2023
Accrued Expenses	\$64,233	\$273,686
Annuities Payable	\$0	\$0
Deferred Revenue	\$0	\$0
Accrued Payroll Expenses	\$61,548	\$74,618
Long-Term Debt	\$4,034,815	\$4,769,294
TOTAL LIABILITIES	\$4,160,596	\$5,117,598

NET ASSETS	2024	2023
Unrestricted - Undesignated	\$7,847,885	\$4,142,058
Unrestricted - Board Designated	\$304,729	\$283,541
Total Unrestricted Net Assets	\$8,152,614	\$4,425,599
Temporarily Restricted	\$726,991	\$492,574
Permanently Restricted	\$3,590,708	\$3,444,043
TOTAL NET ASSETS	\$12,470,313	\$8,362,216
TOTAL LIABILITIES & NET ASSETS	\$16,630,909	\$13,479,814

Institutional Advancement

Prepared By: Amy Alcocer, MBA



As the new Vice President for Institutional Advancement at Mid-Atlantic Christian University (MACU), I am excited to join the university at a pivotal time. Reflecting on the past five years, we see that MACU has made significant strides in its mission to provide transformative, faith-based education. Looking forward, we are focused on creating even more opportunities for students, faculty, and the broader community.

Fundraising efforts will require a clear strategy and vision. Successful fundraising is not about addressing debt, but inspiring excitement for the future by presenting a compelling vision. Our goal is to meet current needs while planning for long-term growth and sustainability. We deeply appreciate the ongoing support from churches, alumni, and community members, whose contributions extend far beyond financial support. Their partnership plays a vital role in advancing God's kingdom and helping shape the next generation of leaders.

MACU has much to be proud of, including its academic programs and beautiful campus by the water. The university offers leadership opportunities, small class sizes, and a welcoming environment. Recent additions like a new cafeteria and Heritage Hall, with modern classrooms and technology, ensure our students are well-prepared for the future. However, to meet the growing needs of our students, we must continue to expand the campus and academic offerings. Enhancing our waterfront with walkways, building an indoor practice facility, and updating our dorms to meet the needs of our students are among the list of campus priorities.

Unlike many universities, MACU does not receive state or federal funding for its operations; it depends entirely on donations and tuition. As Christian universities face enrollment and funding challenges, MACU is in a crucial moment. Our capital campaign for 2025 will support campus improvements and program enhancement and will help solidify MACU's place in higher education. We believe that with collective support, we can achieve lasting change. MACU remains dedicated to empowering Christian leaders and preparing students for impactful service in the world. With continued partnerships, we are excited about the future and the opportunities ahead.

Amy L. Alcocer
Vice President for Institutional Advancement



I came to MACU as a sophomore transfer student. Coming into MACU I learned that family matters - not just my literal family, but also my school community. Jesus has taught me that life is never as big as it may seem. He has a plan that is greater than any given tribulation. MACU has offered me the opportunity to grow in Christ and truly share His message about what He has done for me and, in turn, how I can use that in ministry to others. While I have been here, I was able to put these skills of leadership into action by starting a campus chapter of Fellowship of Christian Athletes (FCA). This was something that I aspired to do and was encouraged to do through the support of staff and the student body. On average, we have about 30 people who love the Lord and are comfortable enough to put college work on hold for a bit each week to enjoy fellowship and learning about Christ in FCA.


As the Student Government President, founder of the FCA chapter, residence assistant, and captain of the baseball team, I have had the opportunity to grow as a student leader in ways I never imagined. I get to be involved with many different groups of students, faculty, and staff. Everyone that I have been connected to has inspired me to be more Christ-like. The community of supporters like you has really allowed MACU students to grow inside and out. When I got to MACU, I did not know what I wanted as a career. As I went through the biology program and continuously prayed, my eyes were opened up to the idea of being a research scientist. This field of study allows me to stay connected with people, to grow in fellowship, and to use what MACU has taught me as I strive to do the best I can. I know that there is a plan set in my life. I have full confidence that the Lord placed me at MACU so that I can learn true fellowship and true motivation to chase the dreams I have. Dreams like this would not be possible without the supporters, donors, prayer warriors, and others like you. Thank you for investing in MACU students. It helps us feel like we truly matter.



Travis Snell

President of SGA





DELIVERING RELEVANT, QUALITY ACADEMIC PROGRAMS,



PROMOTING A HEALTHY CAMPUS LIFE,



ENSURING FISCAL RESPONSIBILITY,



AND UPHOLDING A STRONG COMMITMENT TO BIBLICAL TRUTH!

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WWW.MACUNIVERSITY.EDU



MID-ATLANTIC
CHRISTIAN UNIVERSITY